

**Bravura Solutions Ltd. (BVS.AX)**

**Covid-19 uncertainty to impact near term pipeline, but medium term story remains solid; Remain Buy**

Buy

**BVS.AX**12m Price Target: **A\$5.40**Price: **A\$3.61**Upside: **49.6%****Aaron Yeoh, CFA**+61(3)9679-1996 | aaron.yeoh@gs.com  
Goldman Sachs Australia Pty Ltd

Given material downgrades made to our Australian and UK economic growth outlooks, we revise down our estimates for BVS. Whilst we expect its pipeline of professional services and maintenance work to remain solid in the near-to-medium term, given a weaker macro environment and social distancing requirements, we expect this to result in delays to new client opportunities in the near term. We now forecast 0 and 1 new client wins in FY20 and FY21 respectively for BVS, down from 1 and 2 respectively, previously. Reductions to our new client win assumptions result in -7% cuts to our FY20-22E EPS. Our updated FY20 NPAT of \$37.8mn now sits below the company's FY20 guidance for mid-teens NPAT growth + \$3mn for recent acquisitions (15% NPAT growth + acquisitions implies NPAT of A\$40.7mn).

Whilst we expect near term earnings to be weaker than previously expected, we continue to expect the business to generate positive net cash flow driven by BVS's pipeline of professional services and maintenance revenues from existing clients. BVS' balance sheet ended 1H20 with net cash of A\$100.3mn further providing it with additional flexibility to withstand any significant near term headwinds and also to continue to pursue additional growth opportunities.

**Earnings and valuation changes**

Our estimate cuts and a mark-to-market of our EV/EBITDA based valuation result in an 22% reduction in our 12-m TP to A\$5.40. With this presenting 48% upside, we remain Buy rated. We remain positive on BVS' medium term pipeline of opportunities and see its defensive attributes (high levels of recurring income, with clients typically on 7-10 year contracts) as favourable in this current environment.

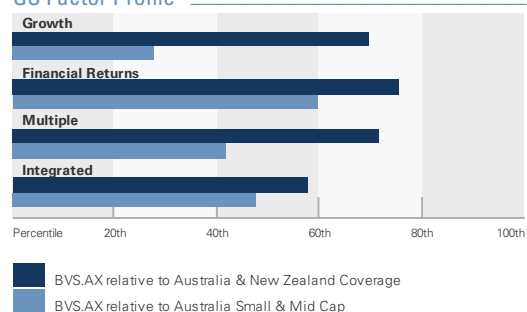
**Key Data**

Market cap: A\$879.4mn / \$538.4mn  
Enterprise value: A\$752.1mn / \$460.5mn  
3m ADTV: A\$9.5mn / \$6.2mn  
Australia  
Australia Small & Mid Cap  
M&A Rank: 3  
Leases incl. in net debt & EV?: No

**GS Forecast**

	6/19	6/20E	6/21E	6/22E
<b>Revenue (A\$ mn) New</b>	<b>257.7</b>	<b>283.6</b>	<b>311.0</b>	<b>341.0</b>
Revenue (A\$ mn) Old	257.7	285.6	325.8	356.5
EBITDA (A\$ mn)	48.6	52.2	64.9	74.2
<b>EPS (A\$) New</b>	<b>0.15</b>	<b>0.16</b>	<b>0.18</b>	<b>0.21</b>
EPS (A\$) Old	0.15	0.17	0.20	0.22
P/E (X)	29.8	23.3	19.8	17.3
P/B (X)	3.4	2.9	2.8	2.7
Dividend yield (%)	2.3	3.0	3.5	4.0
CROCI (%)	15.3	11.5	12.1	13.3

	6/19	12/19	6/20E	--
EPS (A\$)	0.07	0.08	0.07	--

**GS Factor Profile**

Source: Company data, Goldman Sachs Research estimates.  
See disclosures for details.

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Buy

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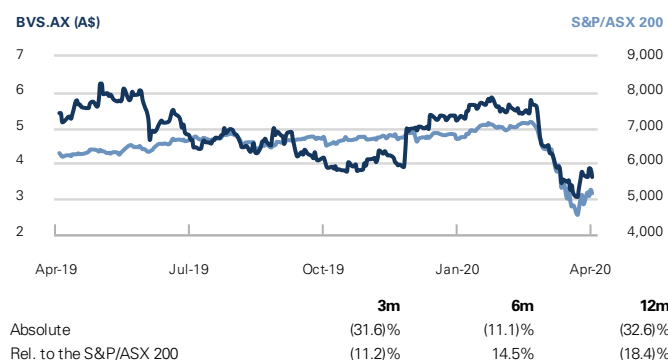
Rating since Nov 27, 2019

**Ratios & Valuation**

	6/19	6/20E	6/21E	6/22E
P/E (X)	29.8	23.3	19.8	17.3
P/B (X)	3.4	2.9	2.8	2.7
FCF yield (%)	2.9	3.9	3.9	4.6
EV/EBITDAR (X)	16.1	14.4	11.5	10.0
EV/EBITDA (excl. leases) (X)	16.1	14.4	11.5	10.0
CROCI (%)	15.3	11.5	12.1	13.3
ROE (%)	16.2	12.7	14.3	15.7
Net debt/equity (%)	(66.8)	(42.1)	(41.2)	(40.6)
Net debt/equity (excl. leases) (%)	(66.8)	(42.1)	(41.2)	(40.6)
Interest cover (X)	222.7	60.9	—	—
Days inventory outst, sales	—	—	—	—
Receivable days	51.7	37.0	28.8	28.9
Days payable outstanding	NM	NM	NM	NM
DuPont ROE (%)	11.3	12.5	14.0	15.4
Turnover (X)	0.7	0.7	0.8	0.8
Leverage (X)	1.3	1.3	1.3	1.3
Gross cash invested (ex cash) (A\$)	304.9	392.9	413.4	435.4
Average capital employed (A\$)	93.0	136.0	180.6	191.3
BVPS (A\$)	1.33	1.24	1.30	1.36

**Growth & Margins (%)**

	6/19	6/20E	6/21E	6/22E
Total revenue growth	16.4	10.1	9.7	9.6
EBITDA growth	25.9	7.5	24.4	14.3
EPS growth	19.0	3.3	17.5	14.7
DPS growth	12.2	6.2	17.5	14.9
EBIT margin	16.3	15.1	17.6	18.5
EBITDA margin	18.8	18.4	20.9	21.8
Net income margin	12.7	13.3	14.3	14.9

**Price Performance**

Source: FactSet. Price as of 2 Apr 2020 close.

**Income Statement (A\$ mn)**

	6/19	6/20E	6/21E	6/22E
Total revenue	257.7	283.6	311.0	341.0
Cost of goods sold	0.0	0.0	0.0	0.0
SG&A	—	—	—	—
R&D	(2.2)	(2.3)	(2.5)	(6.8)
Other operating inc./exp.)	(37.7)	(39.6)	(40.7)	(42.0)
<b>EBITDA</b>	<b>48.6</b>	<b>52.2</b>	<b>64.9</b>	<b>74.2</b>
Depreciation & amortization	(6.5)	(9.2)	(10.1)	(11.1)
<b>EBIT</b>	<b>42.1</b>	<b>43.0</b>	<b>54.8</b>	<b>63.1</b>
Net interest inc./exp.)	0.3	1.0	0.6	0.5
Income/(loss) from associates	—	—	—	—
<b>Pre-tax profit</b>	<b>41.5</b>	<b>43.9</b>	<b>55.4</b>	<b>63.6</b>
Provision for taxes	(8.7)	(6.2)	(11.1)	(12.7)
Minority interest	—	—	—	—
Preferred dividends	—	—	—	—
<b>Net inc. (pre-exceptionals)</b>	<b>32.8</b>	<b>37.8</b>	<b>44.4</b>	<b>50.9</b>
Post-tax exceptionals	—	0.0	—	—
<b>Net inc. (post-exceptionals)</b>	<b>32.8</b>	<b>37.8</b>	<b>44.4</b>	<b>50.9</b>
<b>EPS (basic, pre-exception) (A\$)</b>	<b>0.15</b>	<b>0.16</b>	<b>0.18</b>	<b>0.21</b>
<b>EPS (diluted, pre-exception) (A\$)</b>	<b>0.15</b>	<b>0.16</b>	<b>0.18</b>	<b>0.21</b>
<b>EPS (basic, post-exception) (A\$)</b>	<b>0.15</b>	<b>0.16</b>	<b>0.18</b>	<b>0.21</b>
<b>EPS (diluted, post-exception) (A\$)</b>	<b>0.15</b>	<b>0.15</b>	<b>0.18</b>	<b>0.21</b>
DPS (A\$)	0.10	0.11	0.13	0.14
Div. payout ratio (%)	67.3	69.2	69.2	69.3

**Balance Sheet (A\$ mn)**

	6/19	6/20E	6/21E	6/22E
Cash & cash equivalents	194.8	127.4	130.2	134.7
Accounts receivable	34.0	23.5	25.7	28.2
Inventory	—	—	—	—
Other current assets	7.8	7.8	7.8	7.8
<b>Total current assets</b>	<b>236.6</b>	<b>158.7</b>	<b>163.8</b>	<b>170.7</b>
Net PP&E	21.2	30.6	39.4	48.5
Net intangibles	113.5	190.2	190.5	190.6
Total investments	0.0	0.0	0.0	0.0
Other long-term assets	8.8	8.8	8.8	8.8
<b>Total assets</b>	<b>380.2</b>	<b>388.3</b>	<b>402.4</b>	<b>418.6</b>
Accounts payable	11.6	8.4	9.2	10.1
Short-term debt	0.0	0.0	0.0	—
Short-term lease liabilities	—	—	—	—
Other current liabilities	65.3	65.3	65.3	65.3
<b>Total current liabilities</b>	<b>76.9</b>	<b>73.7</b>	<b>74.5</b>	<b>75.4</b>
Long-term debt	—	—	—	—
Long-term lease liabilities	—	—	—	—
Other long-term liabilities	11.8	11.8	11.8	11.8
<b>Total long-term liabilities</b>	<b>11.8</b>	<b>11.8</b>	<b>11.8</b>	<b>11.8</b>
<b>Total liabilities</b>	<b>88.7</b>	<b>85.5</b>	<b>86.3</b>	<b>87.2</b>
Preferred shares	—	—	—	—
<b>Total common equity</b>	<b>291.5</b>	<b>302.8</b>	<b>316.1</b>	<b>331.4</b>
<b>Minority interest</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total liabilities &amp; equity</b>	<b>380.2</b>	<b>388.3</b>	<b>402.4</b>	<b>418.6</b>
Net debt, adjusted	(194.8)	(127.4)	(130.2)	(134.7)

**Cash Flow (A\$ mn)**

	6/19	6/20E	6/21E	6/22E
Net income	32.8	37.8	44.4	50.9
D&A add-back	6.5	9.2	10.1	11.1
Minority interest add-back	—	—	—	—
Net (inc)/dec working capital	4.3	7.3	(1.5)	(1.6)
Other operating cash flow	2.3	(6.0)	(5.0)	(5.1)
<b>Cash flow from operations</b>	<b>45.9</b>	<b>48.3</b>	<b>48.0</b>	<b>55.3</b>
Capital expenditures	(17.3)	(14.3)	(14.1)	(15.2)
Acquisitions	—	(75.0)	—	—
Divestitures	—	—	—	—
Others	—	—	—	—
<b>Cash flow from investing</b>	<b>(17.3)</b>	<b>(89.3)</b>	<b>(14.1)</b>	<b>(15.2)</b>
Repayment of lease liabilities	—	—	—	—
Dividends paid (common & pref)	(21.0)	(26.4)	(31.0)	(35.6)
Inc/(dec) in debt	(12.4)	67.4	—	—
Other financing cash flows	162.2	0.0	0.0	0.0
<b>Cash flow from financing</b>	<b>128.8</b>	<b>41.0</b>	<b>(31.0)</b>	<b>(35.6)</b>
<b>Total cash flow</b>	<b>157.4</b>	<b>0.0</b>	<b>2.9</b>	<b>4.4</b>
Free cash flow	28.6	34.0	33.9	40.1

Source: Company data, Goldman Sachs Research estimates.

## Covid-19 likely to impact timing of new client wins

At the time of its 1H20 result, the company noted that its sales pipeline remained strong, driven by continued project activity with existing clients and sales opportunities from new clients, supported by expansion into new markets, segments. However, it did note that given the nature of these opportunities, the timing of closure (i.e., new clients wins) was more difficult to predict.

Following material downgrades to economic growth outlooks made by our Australia and Europe economics teams ([AU note here](#), [Euro/UK note here](#)) relating to social distancing measures introduced to contain the spread of COVID-19, we expect this to further increase the potential risk relating to timing of deal closures in the near term, as such we lower our new client win assumptions in FY20 and FY21.

We now forecast 0 and 1 new client wins in FY20 and FY21 respectively for BVS, down from 1 and 2 respectively. This is in line with our Australia economists view of a strong recovery to be likely delayed to 2021. With this largely resulting in lower upfront license fees, which are highest margin for BVS, this also results in a reduction in segment EBITDA margin assumptions.

Reductions to our new client win assumptions result in c.-7% EPS cuts to our FY20-22E EPS. Our updated FY20 NPAT of \$37.8mn now sits below the company's FY20 guidance for mid-teens NPAT growth + \$3mn for recent acquisitions (15% NPAT growth + acquisitions implies NPAT of A\$40.7mn).

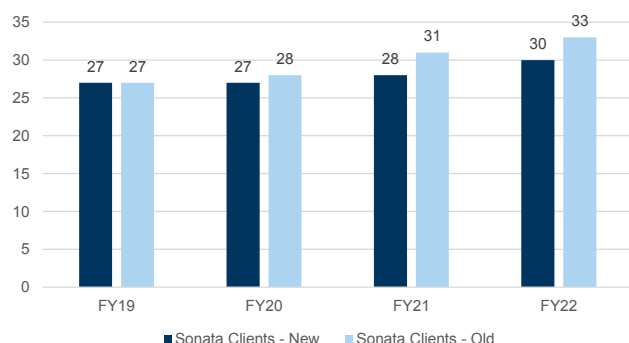
### Exhibit 1: We lower our FY20-22E EPS by -7%

	NPAT (A\$ mn)			EPS (A¢)			DPS (A¢)		
	Old	New	% Chg	Old	New	% Chg	Old	New	% Chg
<b>FY19</b>	32.8	32.8	0.0%	15.0	15.0	0.0%	10.1	10.1	0.0%
<b>FY20E</b>	40.7	37.8	-7.1%	16.7	15.5	-7.1%	11.6	10.7	-7.1%
<b>FY21E</b>	47.7	44.4	-6.9%	19.6	18.2	-6.9%	13.5	12.6	-6.9%
<b>FY22E</b>	54.4	50.9	-6.5%	22.4	20.9	-6.5%	15.5	14.5	-6.5%
<b>CAGR ('19-'22)</b>	18%	16%		14%	12%		15%	13%	
				Old	New	% Chg			
Target price (A\$/share):				6.90	5.40	-21.7%			

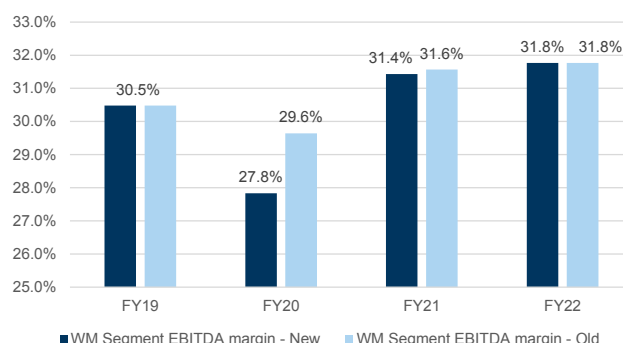
Source: Company data, Goldman Sachs Global Investment Research

**Exhibit 2: We lower**

Sonata clients - new vs old GSE



Source: Company data, Goldman Sachs Global Investment Research

**Exhibit 3: Lower license fees drive a reduction in our EBITDA margin assumptions, particularly in FY20**

Source: Company data, Goldman Sachs Global Investment Research

Our estimate cuts and a mark-to-market of our EV/EBITDA based valuation result in an 22% reduction in our 12-m TP to A\$5.40. Our 12 m TP remains based on equal weighted blend of our DCF (WACC of 8.8%/ terminal growth 2.5%) and EV/EBITDA (18.6x FY20E EV/EBITDA applied to FY21E EBITDA, from 26.6x on mark-to-market to peers) methodologies.

**Exhibit 4: Summary of our PT change (A\$)**

	New	Old	% Change
DCF valuation (WACC 8.8%; TGR 2.5%)	\$5.69	\$6.25	-9%
Multiple based approach (18.6x EV/EBITDA capitalised on FY21 EBITDA)	\$5.04	\$7.48	-33%
<b>12-m TP (Equal weighted DCF and multiple based approach)</b>	<b>\$5.40</b>	<b>\$6.90</b>	<b>-22%</b>

Source: Goldman Sachs Global Investment Research

**Key downside risks:** Rapidly changing technology requires ongoing investment; Fewer contract wins (since forecasts are contingent on the ability to win new clients); Contract losses.

**The following factors remain key drivers behind our positive view:**

- **Global product offering:** BVS has invested c. A\$160mn developing its core Sonata product which is predominantly sold to wealth managers in the UK and to superannuation funds in Australia. Sonata is built on an open source platform, with an increasing % of new functionality funded by individual clients, which can then be rolled out to BVS' other clients. We see Sonata's track record with an established client base and continued product development as key selling points.
- **Solid client base with low client churn:** client churn is extremely low, with all contracts typically operating on a c.7 to 10 year basis. BVS estimates that c. 75% of its revenues are on a recurring basis.
- **Regulatory change continues to be a structural driver:** regulatory changes in the UK which include the Pension Freedoms reform and Retail Distribution review were the initial driver of software upgrades for the wealth management platform market in the UK. Whilst we expect that most of the opportunities within the UK wealth management platform market have been largely realised, we see further opportunities for BVS in the workplace pensions market, driven by 'auto enrollment'

reform. Based on statistics provided by the Office of National Statistics (ONS), over 76% of UK employees were members of a workplace pension scheme in 2018, up from 73% in 2017, and vs. 44% in 2012.

- **Continued improvement on margins:** the company has noted that as its customer base continues to scale, it should see improvement in margins on maintenance revenue. As a comparison, the Wealth Management segment, which is the main growth driver of the business, had a segment EBITDA margin of 30.5% in FY19, in comparison to the more mature Funds Admin segment which had a segment EBITDA margin of 40.0% in FY19.
- **Balance sheet flexibility:** BVS' balance sheet is in a strong position with net cash of c.A\$105mn at 1H20.

# Disclosure Appendix

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I, Aaron Yeoh, CFA, hereby certify that all of the views expressed in this report accurately reflect my personal views about the subject company or companies and its or their securities. I also certify that no part of my compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in this report.

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**Growth** is based on a stock's forward-looking sales growth, EBITDA growth and EPS growth (for financial stocks, only EPS and sales growth), with a higher percentile indicating a higher growth company. **Financial Returns** is based on a stock's forward-looking ROE, ROCE and CROCI (for financial stocks, only ROE), with a higher percentile indicating a company with higher financial returns. **Multiple** is based on a stock's forward-looking P/E, P/B, price/dividend (P/D), EV/EBITDA, EV/FCF and EV/Debt Adjusted Cash Flow (DACF) (for financial stocks, only P/E, P/B and P/D), with a higher percentile indicating a stock trading at a higher multiple. The **Integrated** percentile is calculated as the average of the Growth percentile, Financial Returns percentile and (100% - Multiple percentile).

Financial Returns and Multiple use the Goldman Sachs analyst forecasts at the fiscal year-end at least three quarters in the future. Growth uses inputs for the fiscal year at least seven quarters in the future compared with the year at least three quarters in the future (on a per-share basis for all metrics).

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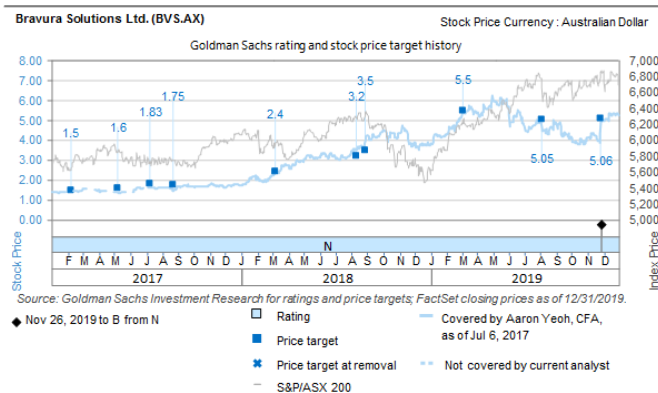
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Goldman Sachs Investment Research global Equity coverage universe

	Rating Distribution				Investment Banking Relationships		
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Global	44%	40%	16%		63%	57%	51%

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